ALTERNATIVE EDUCATION Lane County Public Schools Annual Program Site Evaluation 2017-18

| Program/School NameJasper Mountain |
|--|
| Health & Safety – Facility Condition |
| Is the facility clean & orderly Yes No Comments: The facility and site are clean. |
| Does facility meet safety code Yes ⊠ No □ Comments: |
| Attendance/Discipline Policy (collect copy of program's Attendance & Discipline Policy) |
| Are district attendance reporting policies being adhered to? Yes No Comments: Attendance is taken daily and reported to students' respective districts. |
| Is attendance taken daily? Yes ⊠ No □ Comments: |
| Is there an effective method of presenting & enforcing attendance policies? Yes No Comments: Attendance expectations are presented to parents and students during orientation meeting. Attendance is an important aspect of the program and staff work with parents to improve students' attendance. |
| Are discipline procedures posted? Yes \(\square\) No \(\times\) Comments: Individualized plans are developed for students and the plans are not posted in classrooms. |
| Are students alert and engaged? Yes No Comments: Students are participating in small groups and are engaged in the activities. |
| Curriculum |
| What does a lesson plan look like for an average day? Lessons and activities are divided up into am and pm time slots. Student groups are based on abilities and need Each class is staffed with one certified teacher and two assistants. |

| | sonnel? Yes No 🗌 |
|--|--|
| Has a background investigation been done on all pers Comments: | |
| | |
| s instructor accredited by the state of Oregon? Y | ∕es ⊠ No □ |
| Direct instruction with individual support. | |
| posed by the teacher during the activity. | es No \(\sum_\) ng in the class activity. They took turns answering quest |
| acher Evaluation | |
| Has the program been consistent in reporting credits Comments: Grades are reported to the home d | |
| | (i.e. proficiency, mastery, project, seat-hours)ss/Fail to report grades, and narrative to address educational |
| math curriculum for their math program. | am is state approved but they also use a supplemental |
| | |

Jasper Mountain School--Administrative Procedures

General administration: Jasper Mountain Center School and SAFE Center School

Administrative Staffing

Jasper Mountain will provide adequate administrative and program staff to ensure complete attendance monitoring, billing procedures, records transfer and student progress documentation maintenance. Usual staffing patterns will include school secretarial staff, accounts payable staff, special education case monitoring staff, and staff responsible for maintaining the school's annual registration and certification applications.

Attendance Reporting Procedures

Daily/Monthly Formats: Student attendance in the school will be documented daily, and reported monthly to each child's financially responsible LEA. This shall include a standard roster for daily and monthly attendance recording, that clearly documents both attendance and absences. Some funding LEAs may also require forms unique to that district or local plan area. School secretarial staff are to contact the LEA resource to obtain any special forms or methods of documenting school attendance for students who are from LEAs out of the local region. Attendance reporting shall use the forms and be in compliance with each LEA, as required.

Daily Procedures: Each school day, there is to be an individual responsible to confirm student attendance for the school day. Often this may be the school Team Leader, or other individual designated to confirm student attendance to the school secretary. For the school's local plan area (Springfield School District), this attendance is to be faxed daily to the Special Programs office at the district.

Monthly Procedures: The school secretary posts the daily attendance roster information on a monthly chart, for the purposes of student data tracking, and accounts payable use. Monthly data is provided to the business office for billing purposes, and to administrative staff as needed, for school data tracking and compilation.

SPS LTCT Chart: In addition to daily and monthly attendance registers, administrative staff are maintain a chart for Springfield Public Schools as requested, reporting data for all students enrolled in the educational program, including funding and referral sources. This enrollment student data chart is to be submitted monthly to Springfield Public Schools, in accordance with the SPS reporting due dates.

Page 1 **IMS Administration**

Annual Report

Lane County Public Schools Alternative Education Contract Agencies 2017-2018

Program/School Name: Jasper Mountain Center School

Agency Name: Jasper Mountain

Agency Contact Person: Debbie Egan, Principal Dave Ziegler, Executive Director Janet Gielow, Business Manager

Please attach a copy of the following:

- Registration with the Oregon Department of Education (ODE) as a private Alternative Education Service Provider.
- Letter of approval as a special education service provider from the ODE (this is separate from registration as an alternative education provider).
- Copies of any accreditation certificates and applications.
- School improvement plan or short summary of how you are addressing the state common curriculum goals and academic content standards to meet state benchmarks and performance standards.
- Complete list of teaching staff, their license endorsement area or educational background and the number of hours per week each are directly involved in instruction with students.
- Attach a list of fees required and explanation.
- Attach annual expenditures statement for previous year and statement of year-to-date expenditures as per ORS 336.635(2).

Please provide the following information for all students served in your program(s):

| 1. | Total ADM as per attendance reports. (Includes all categories of students—residential adds 20/day) | 34.8 |
|-----|--|------|
| 2. | Number of students who earned a GED | 0 |
| 3, | Number of students who earned an Alternative Certificate | 0 |
| 4. | Number of students who earned an Oregon diploma with essential stills | 0 |
| 5. | Number of students who earned a modified diploma with essential skills | 0 - |
| 6. | Number of students who earned an extended diploma | 0 |
| 7. | Number of students who participated in non-paid work experience | 0 |
| 8. | Number of students who participated in paid work experience. | 0 |
| 9. | Number of students who have continued in your program once they were admitted. | 100% |
| 10 | . Number of students who left your program before completion. | 0 |
| 11 | . Number of students who were asked to leave your program for disciplinary reasons. | 0 |
| 12 | . Number of students who received Job Training services | 0 |
| 13 | . Average daily enrollment for all students in your program this year | 36,6 |
| 14 | . Teaching staff-to-student ratio. | 1/10 |
| 15 | . Average # of hours per week a typical student receives academic instruction. | 27.5 |
| 16. | Number of students completing the Oregon Statewide Assessments. | _6 |

| Yes | No |
|-----------|----------------|
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| | Yes |

District Specific Information

Please complete the following for each district your agency contracts with:

Column 1: Number of District students who participated in your program for the school year. (2016/17)

Column 2: Total number of credits earned by District students in your program

Column 3: Average number of credits earned by a District student in your program this year.

Column 4: Number of District IEP students you have served this year (2016/17)

| District | Total Students (#1) | Total Credits (#2) | Average Credits (#3) | IEP Students (#4) |
|-------------------------|------------------------|---|----------------------|---------------------------------------|
| Eugene 4J | (0 | N/A | N/A | (0 |
| Bethel School District | 4 | N/A | N/A | 4 |
| South Lane School Dist | | N/A | N/A | 1 |
| Lowell School District | 2 | N/A | N/A | 1 |
| Springfield Pub Schools | 6 | N/A | N/A | 10 |
| | | | | |
| | | *************************************** | | |
| | | | | |
| | | | | · · · · · · · · · · · · · · · · · · · |

Name of person completing this report: Janet Gielow, Jasper Mountain Business Manager

| Signature: | ha | Date: | 4/4/18 |
|-------------------------------|------|-----------|--------|
| | | | |
| Signature of Agency Director: | Dohr | Date: _ | 4-4-18 |





Oregon achieves ... together!

Salam A. Noor, Ph.D.

Deputy Superintendent of Public Instruction

June 29, 2017

Jasper Mountain Center 37875 Jasper-Lowell Rd Jasper, OR 97438-9704

RE: Registration of Private Alternative Education Program

Pursuant to ORS 336.635 and OAR 591-021-0072, the application for Jasper Mountain Center at 37875 Jasper-Lowell Rd, Jasper, OR, to be registered as a private alternative education program for 2017-2018 has been approved.

Subject to the approval if each contracting district, a registered alternative program is eligible to receive public school funds from the school districts on contractual, per student basis during the 2017-2018 school year.

Prior to contracting with or distributing public funds to a private alternative education program, each contracting district school board must determine that the private alternative program is registered with the Oregon Department of Education (ODE). Program registration may be confirmed by this letter or by visiting the Institution Identification web page at http://www.oregon.gov/ode/schools-and-districts/Pages/Institution-Identification-School-Names.aspx School district boards are required to adopt policies and procedures for contracting with private alternative programs. Those policies and procedures must include provisions for:

- The annual approval of each program;
- · The annual evaluation of each program; and
- The placements of students in the program.

A registered private alternative program must be in compliance with ORS 336.631, ORS 336.635, ORS 336.337, OAR 581-021-0045, OAR 581-021-0072, or the Standards for Private Alternative Programs. Those found not to be in compliance will be removed from the ODE list of registered private alternative programs and will not be eligible to receive public school funds through contracts with school districts.

Please direct questions to Bob Salazar at bob.salazar@state.or.us or (503) 947-5981.

Sincerely,

Bob Salazar, Education Specialist

Bol Salazas

Office of Teaching, Learning & Assessment



Richard Klarberg President & Chief Executive Officer

> Markus Trice Chair, Board of Trustees

Sponsoring Organizations

Alliance for Children and Families
Association of Jewish Family and
Children's Agencies

Catholic Charities USA

Children's Home Society of America

Child Welfare League of America

Foster Family-based Treatment Association

Joint Council on International Children's Services

Lutheran Services in America

National Council For Adoption

National Foundation for Credit Counseling

National Network for Youth

National Organization of State Associations for Children

Volunteers of America

Council on Accreditation

45 Broadway, 29th Floor, New York, NY 10006 212.797.3000 Fax 212.797.1428

www,COAnet.org

March 4, 2015

Dave Ziegler Executive Director Jasper Mountain 37875 Jasper Lowell Road Jasper, OR 97438

Dear Dr. Ziegler:

It is our great pleasure to inform you that the Council on Accreditation (COA) has approved the accreditation of **Jasper Mountain** through **July 31, 2019.** Let me again say how significant this achievement is! It represents the fulfillment of countless hours of hard work and the dedication of many people—most notably your staff and the members of your board and/or leadership. Please extend my congratulations to them.

This formal notification includes a list of programs and services for which **Jasper Mountain** is accredited, as well as your Final Accreditation Report (FAR). A plaque attesting to your agency's accredited status will be sent to you shortly.

Your Final Accreditation Report (FAR) is an important and incredibly valuable document. It contains the observations and recommendations of your Peer Reviewer colleagues based on your self-study and site visit. In essence, the FAR provides a unique view of your organization as seen through the eyes of highly experienced professionals. In it you will find a copy of the full accreditation ratings for all Purpose, Core, and Practice standards, identifying the Fundamental Practice standards. It may also contain any noted organizational strengths and areas for opportunities.

Please refer to the <u>Post Accreditation Outreach (PAO) Tool Kit web page</u> (http://coanet.org/programs/private-organization-accreditation/post-accreditation-outreach/) to find resources that can assist you with leveraging your organization's COA accreditation to internal and external stakeholders. (note: for public agencies, these materials may need to be customized). At the very least, however, we recommend that you provide relevant excerpts to those members of your staff who are directly responsible for the respective findings. Should you do so, please explain that the report is intended to be *constructive*, and that the goal is to provide specific, tangible examples of how they can make your organization even stronger and even better.

Having said that, you should know that those ratings for which you did not demonstrate implementation should be addressed through your PQI process.

Dave Ziegler Executive Director Jasper Mountain

Even though they did not require correction in order to achieve accreditation, they will be made a part of your file and reviewed during your next accreditation cycle. Remember, COA accreditation is not an end in and of itself. Rather, it is a process by which your organization can consistently strive for and achieve new levels of excellence.

Finally, let me say that your relationship with COA does not end with this letter. Ours is a partnership. As such, I would ask that you feel free to share with me your ideas and concerns. Additionally, please feel free to contact Christina Byrne, Senior Director of Accreditation Programs, either by email at cbyrne@coanet.org or by telephone at 212-797-3000, extension 280, if you have any questions. Together we can enrich the lives of children, individuals, and families in need everywhere.

We are proud to be associated with you and your colleagues. We wish you the very best in your continuing service to persons in your community. *That is the power of accreditation*.

Sincerely,

Richard Klarberg

President and Chief Executive Officer

Attachment



Jasper Mountain Organization ID: 1731 8th Edition Private Standards

Expiration date: July 31, 2019

The accreditation of Jasper Mountain includes the following services and associated programs:

| Service(s) S | ervice Subsection(s) | Program Name | Address |
|---|----------------------|---|--|
| Crisis Response & Intervention Svs (CRI) | | Crisis Response Program | 37875 Jasper-Lowell Road, Jasper, OR 97438 |
| Day Treatment Services (DTX) | | Day Treatment | 89124 Marcola Road, Springfield, OR 97477 |
| Day Treatment Services (DTX) | | Day Treatment | 37875 Jasper-Lowell Road, Jasper, OR 97438 |
| Experiential Education Supplement (EES), Residential Treatment Services (RTX) | | Jasper Mountain Psychiatric Residential Treatment Program | 89124 Marcola Road, Springfield, OR 97477 |
| Experiential Education Supplement (EES), Residential Treatment Services (RTX) | | Jasper Mountain Psychiatric Residential Treatment Program | 37875 Jasper-Lowell Road, Jasper, OR 97438 |
| Family Foster Care and Kinship Care (FKC | | Treatment Foster Care | 37875 Jasper-Lowell Road, Jasper, OR 97438 |
| Fam Preserv & Stabilization Svs (FPS) | | The Village Program | 37875 Jasper-Lowell Road, Jasper, OR 97438 |

| <u></u> | asper | Mou | ntaii | Jasper Mountain School Licensed Teaching | ing Staff—April, 2018 | |
|----------------------------|-----------------------|-----------|-----------|--|--|---|
| Staff Name | Instruction Hrs/Wk | Full Time | Part time | Assignment JM: Jasper Mountain Site SAFE: SAFE Center Site | Type of Credential/License/ Registration/Degree | Expiration Date Credential/ License/ Registration |
| Debbie Egan, M.Ed. | N/A | | × | Principal & Academic Coordinator | Professional Administrator License, Pre-K through 12 | Oregon 10495109 Ex: 01/26/2023 |
| Karen Bennet, MA | 10 | | × | Special Ed Case Manager, Tier III Services | Preliminary Teaching: Special Education Generalist, PK-12 | Oregon 10477866 Ex 10/22/19 |
| Amanda Goldbrand, BA | 30 | × | | JM: Classroom/Special Ed | Elementary-Multiple Subjects PK- 12, Special Ed Generalist PK-12 | Oregon 10468734 6/10/2020 |
| Sarah Huff, M.Ed. | 30 | × | | JM: Classroom/Special Ed | Special Education: Early Intervention PK-12 | Oregon 10465897 Ex: 3/2/2021 |
| Anne Carlisle, MS | 30 | × | | JM: Classroom | Professional Teaching Elementary-Multiple Subjects, Library Media, PK-12 | Oregon 10470606 Ex: 3/10/2021 |
| Delynn Young (Dael Powell) | 30 | × | | JM: Classroom | Preliminary Teaching Elementary- Multiple Subjects PK-12 | Oregon 10471141 Ex. 1/27/2020 |

Agency Action Plan with Program Objectives for 2017/2018

CD--Completion Date PI--Performance Indicator RP--Responsible Person EM – Evaluation Measure

Jasper Mountain & SAFE Center Schools

1. Integrate reading and math data into the annual review process demonstrating how the data were utilized to drive instructional decisions and actions.

CD: Quarterly

RP: School Leadership Team

PI: Changes to curriculum are considered based upon data

EM: Curriculum is adjusted and evaluated as needed.

2. Continue to strengthen teamwork and collaboration between treatment team and teachers in the classroom.

CD: Reviewed quarterly

RP: Principal and Executive Director

PI: Obtain a rating of 3.5 or higher on measures.

EM: Rating are reviewed by the Management Team

3. Develop and implement an organized physical education program in the school, which includes the Presidential Fitness Award program for all students.

CD: January 2017

RP: District Liaison and Executive Director

PI: Plan reviewed by School Leadership Team

EM: PE plan is implemented in early 2017

4. Develop and Implement a training regarding treating traumatized children in the classroom.

CD: October 15, 2017

RP: Executive Director and Principal

PI: Training developed

EM: Training is presented to teachers and treatment staff

5. Identify additional science units for the classroom.

CD: October 1, 2017

RP: Teachers and Principal

PI: Units are discussed

EM: New units are implemented



Jasper Mountain Fee Schedule

Effective July 1, 2017

| Intensive Residential Treatment Services Jasper Mountain Center & SAFE Center sitesincludes treatment, room and board. Does not include medications or off-site physical health services. | \$393.00 | per day |
|---|------------------|---|
| Psychiatric Crisis Respite | \$393.00 | per day |
| Blended Funding for SAFE Residential Treatment | | |
| Mental Health Portion | \$273.00/day | |
| Room, Board & Supervision (Oregon DHS) | \$120.00/day | |
| TOTAL Blended funding for SAFE Center | \$393.00 | per day |
| Crisis Stays (overnight) | \$363.00 | per day |
| Jasper Mountain School & SAFE Center School | | |
| Special Education Tuition | \$128.00 | per attendance day |
| (School year: 191 instructional days, year-round calendar) | 4 2 3 3 3 | P · · · · · · · · · · · · · · · · · · · |
| Community Residential Treatment/Treatment Foster Care | | |
| Clients from outside of Oregon | \$110.00 | per day |
| Oregon Clients (Rate partially paid by Oregon foster care system) | \$ 79.00 | per day |
| Mental Health Services, Wrap-Around Services | | |
| Intensive Community Based Treatment | \$136.50 | per hour |
| Outpatient | \$115.50 | per hour |
| | | |

Contact Information

For questions, please call Chris Dykema, CFO chrisd@jaspermountain.org
Jasper Mountain
37875 Jasper-Lowell Road
Jasper OR 97438

Phone: (541) 747-1235 Fax: (541)747- 4722

Jasper Mountain Detailed Schedule of Revenues & Expenses Jasper Mountain School For the Months and Year-to-Date Ended December 31, 2017

| | | м | onthly actuals | | | | | | Varlan | ce |
|---|----------------|---------------|----------------|---------------|---------------|----------------|-------------------|-----------------|---------------------|-----------------|
| | Jul | Aug | Sep | Oct | Nov | Dec | YTD Actual | YTD Budget | \$\$\$ | % |
| REVENUES | • | | | | 14 045 | +000 | 44.075 | | | |
| Out-of-state Trillium | \$5,530 | \$4,367 | | | \$1,045 | \$330 1,351 | \$1,375 11,248 | \$17,681 | \$1,375 (6,433) | (36%) |
| Tuition | 31,934 | 19,480 | \$23,202 | \$40,028 | 47,856 | 17,194 | 179,694 | 216,316 | (36,622) | (17%) |
| DHS | | | | | | | | 543 | (543) | (100%) |
| Department of Education Private pay/insurance | 11,204 234 | 6,919 | 9,751 | 10,347 | 9,845 | 7,163 | 55,229 234 | 69,513 4,140 | (14,284) (3,906) | (21%) (94%) |
| USDA Meals | 1,949 | 1,707 | 789 | 1,090 | 1,531 | | 7,066 | 8,650 | (1,584) | (18%) |
| Accrued revenue | | | 12,643 | (3,666) | (2,265) | (6,712) | | , | . , , | |
| TOTAL REVENUE | <u> 50,851</u> | 32,473 | 46,385 | 47,799 | 58,012 | 19,326 | 254,846 | 316,843 | (61,997) | (20%) |
| EXPENSES PAYROLL | | | | | | | | | | |
| Salaries & Wages | 24,978 | 22,100 | 24,820 | 26,131 | 25,969 | 22,533 | 146,531 | 156,039 | (9,508) | (6%) |
| Payroll Tax Expenses | 1,960 | 1,773 | 1,719 | 1,902 | 1,876 | 1,728 | 10,958 | 11,938 | (980) | (8%) |
| Unemployment | 187 | 85 | 216 | 136 | (474) | (152) | (2) | 125 | (127) | (102%) |
| Workers Compensation Total payroll expense | 636 27,761 | 576 24,534 | 582 27,337 | 256 28,425 | 255 27,626 | 229 | 2,534 | 3,108 | (574) | (18%) |
| Total payroll expense | 27,701 | 24,554 | 27,337 | 20,423 | 27,020 | 24,338 | 160,021 | 171,210 | (11,189) | (7%) |
| EMPLOYEE BENEFITS | | | | | | | | | | |
| Day Care Stipend Insurance, Medical/Dental | 840 3,329 | 5,991 | 2 602 | 840 | 323 | 2 720 | 2,003 | 2,940 | (937) | (32%) |
| Pension Contributions | 3,329 309 | 331 | 3,683 | 3,177 339 | 3,303 219 | 2,720 204 | 22,203 1,402 | 25,789 1,100 | (3,586) 302 | (14%) 27% |
| Total employee benefits | 4,478 | 6,322 | 3,683 | 4,356 | 3,845 | 2,924 | 25,608 | 29,829 | (4,221) | (14%) |
| | | | | | | | | | , , , | |
| OPERATING EXPENSES Conference & Training | 94 | | 2 | | 28 | | 124 | 500 | (376) | (75%) |
| Fees | 54 | | 2 | | 20 | | 124 | 1,300 | (1,300) | (100%) |
| Furniture & Equipment | 222 | | | | | | 222 | 150 | 72 | 48% |
| Gifts & contributions Mileage & Travel | | 38 | | | | | 20 | 150 300 | (150) | (100%) |
| Miscellaneous | | 30 | | | | | 38 | 500 50 | (262) (50) | (87%) (100%) |
| Occupancy | | | | | | | | 10,000 | (10,000) | (100%) |
| Office Expense Postage | 10 10 | 30 3 | | 23 | | | 63 13 | 150 150 | (87) | (58%) |
| Printing & Copying | (19) | 57 | 143 | 128 | 42 | 35 | 386 | 450 | (137) (64) | (91%) (14%) |
| Telephone | `39 | 39 | 39 | 39 | 39 | 39 | 234 | 600 | (366) | (61%) |
| Utilities | 191 | 222 | 108 | 238 | 168 | 294 | 1,221 | 2,350 | (1,129) | (48%) |
| Total operating expense | 547 | 389 | 292 | 428 | 277 | 368 | 2,301 | 16,150 | (13,849) | (86%) |
| PROFESSIONAL SERVICES | | | | | | | | | | |
| Liability Insurance | 488 | 488 | 488 | 488 | 488 | 488 | 2,928 | 2,700 | 228 | 8% |
| License & Dues Total professional fees & licenses | 488 | 488 | 488 | 488 | 488 | 488 | 2,928 | 50 2,750 | (50) 178 | (100%) 6% |
| rotar professional rees at recrises | | | 700 | 450 | 700 | 700 | 2,320 | 2,730 | 170 | 0.70 |
| PROGRAM EXPENSE | | | | | | | | | | |
| Activities Activity/Craft Supplies | | | 18 | 14 | 61 | 26 | 119 | 50 | 69 | 138% |
| Ecology | | | | -, | • • | | 223 | 25 | (25) | (100%) |
| Field Trips | 208 | 81 | | 28 | 100 | | 417 | 300 | 117 | 39% |
| Garden Daily living | | | | | | | | 100 | (100) | (100%) |
| Food | 957 | 338 | 1,111 | 951 | 845 | 638 | 4,840 | 6,500 | (1,660) | (26%) |
| | 537 | 550 | 1,111 | | | 030 | • | • | | |
| Holidays/Special Occasions Medical | | | | 153 | 7 | | 160 | 50 | 110 | 220% |
| Medical Supplies | | | 44 | 2 | 13 | | 59 | 100 | (41) | (41%) |
| Staff Background Checks | 60 | | | 2 | | 1 | 63 | 50 | 13 | 26% |
| Staff Meetings | 60 | | | 2 | | 1 | 03 | 50 50 | (50) | (100%) |
| Supplies | | | | | | | | | | |
| Books & Magazines Computer Equipment | 8 | | | | | | 8 | 2,500 | 8 (2,500) | (100%) |
| Household Goods | | | | | | | | 2,300 | (2,300) | (100%) |
| Household Supplies | 281 | 374 | 381 | 99 | 193 | 183 | 1,511 | 750 | 761 | 101% |
| Hygiene Supplies Instructional Materials | 139 | 97 | 10 | 29 29 | 193 | | 29 468 | 800 | 29 (332) | (42%) |
| Kitchen Supplies | 133 | 21 | 10 | 19 | 150 | | 19 | 900 | 19 | (-12 /U) |
| LTCT Supplies | 67 | a | | | - | | 67 | | 67 | |
| School Supplies Teachers Individual Budgets | 19 65 | 112 | 456 65 | 144 | 226 | 246 | 1,203 130 | 1,250 250 | (47) (120) | (4%) (48%) |
| Textbooks | 0.5 | | 101 | | | | 101 | 150 | (49) | (33%) |
| Testing Materials | | | | | | | | 25 | (25) | (100%) |
| Total program expense | 1,804 | 1,002 | 2,186 | 1,470 | 1,638 | 1,094 | 9,194 | 12,975 | (3,781) | (29%) |
| STAFF EXPENSE | 22 | 48 | 1 | | | 20 | 91 | 50 | 41 | 82% |
| DEPRECIATION | 2,442 | 2,442 | 2,442 | 2,442 | 2,442 | 2,442 | 14,652 | 14,582 | 70 | |
| REPAIRS & MAINTENANCE | | | | | | | | | | |
| Computers | | | | | 25 | | 25 | 500 | (475) | (95%) |
| | | | | | | | | | | |

| | | M | onthly actuals | | | | | _ | Variand | e |
|-----------------------------|----------|------------|----------------|---------|----------|------------|------------|------------|----------------|--------|
| | Jul | Aug | Sep | Oct | Nov | Dec | YTD Actual | YTD Budget | \$\$ \$ | % |
| Equipment | | 207 | | | | | 207 | 100 | 107 | 107% |
| Janitorial Services | 2,520 | 2,415 | 2,100 | 2,975 | 2,030 | 2,415 | 14,455 | 14,700 | (245) | (2%) |
| Property & Plant | 30 | 10 | 19 | | | | 59 | 50 | 9 | 18% |
| Total repairs & maintenance | 2,550 | 2,632 | 2,119 | 2,975 | 2,055 | 2,415 | 14,746 | 15,350 | (604) | (4%) |
| ADMINISTRATIVE EXPENSES | | | | | | | | | | |
| Job Postings | 75 | 43 | 57 | 31 | 21 | 42 | 269 | 450 | (181) | (40%) |
| Total admin expenses | 75 | 43 | 57 | 31 | 21 | 42 | 269 | 450 | (181) | (40%) |
| UNCOLLECTABLE ACCOUNTS | (8,783) | 6,320 | | | | | (2,463) | 7,500 | (9,963) | (133%) |
| TOTAL EXPENSES | 31,384 | 44,220 | 38,605 | 40,615 | 38,392 | 34,131 | 227,347 | 270,846 | (43,499) | (16%) |
| NET GAIN IN FUND BALANCE | \$19,467 | (\$11,747) | \$7,780 | \$7,184 | \$19,620 | (\$14,805) | \$27,499 | \$45,997 | (\$18,498) | |



FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

For the Years Ended June 30, 2017 and 2016





INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Jasper Mountain Jasper, Oregon

We have audited the accompanying financial statements of Jasper Mountain (a nonprofit organization), which comprise the statements of financial position as of June 30, 2017 and 2016, and the related statements of activities and change in net assets and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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JASPER MOUNTAIN STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS For the Year Ended June 30, 2017

| _ | <u>U</u> | nrestricted | | nporarily stricted | | Total |
|--------------------------------------|-------------|-------------|----|-----------------------|----|-----------|
| Program revenues | Φ. | 0.004.700 | Φ. | | æ | 0.004.700 |
| Residential treatment | \$ | 2,691,736 | \$ | - | \$ | 2,691,736 |
| SAFE | | 2,252,364 | | - | | 2,252,364 |
| Academic - SAFE School | | 523,150 | | - | | 523,150 |
| Academic - Jasper Mountain School | | 691,639 | | = | | 691,639 |
| Treatment Foster Care | | 173,883 | | - | | 173,883 |
| Crisis | _ | 159,910 | | | | 159,910 |
| Total program revenues | | 6,492,682 | | | | 6,492,682 |
| Program expenses | | | | | | |
| Residential treatment | | 2,197,634 | | _ | | 2,197,634 |
| SAFE | | 1,626,220 | | _ | | 1,626,220 |
| Academic - SAFE School | | 462,214 | | - | | 462,214 |
| Academic - Jasper Mountain School | | 511,340 | | _ | | 511,340 |
| Treatment Foster Care | | 214,201 | | - | | 214,201 |
| Crisis | | 89,223 | | | | 89,223 |
| Total program expenses | | 5,100,832 | | | | 5,100,832 |
| Management and general expenses | | 823,189 | | | | 823,189 |
| Other revenues (expenses) | | | | | | |
| Contributions | | 42,572 | | 4,590 | | 47,162 |
| Other revenue | | 3,724 | | - | | 3,724 |
| Investment income | | 147,961 | | _ | | 147,961 |
| Net assets released from restriction | _ | 2,049 | | (2,049) | | |
| Total other revenues (expenses) | | 196,306 | h | 2,541 | | 198,847 |
| Change in net assets | | 764,967 | | 2,541 | | 767,508 |
| Net assets, beginning of year | | 9,033,955 | | | | 9,033,955 |
| Net assets, end of year | \$ | 9,798,922 | \$ | 2,541 | \$ | 9,801,463 |

The accompanying notes are an integral part of these statements.

JASPER MOUNTAIN STATEMENTS OF CASH FLOWS For the Years Ended June 30, 2017 and 2016

| | | 2017 | | 2016 |
|--|---|--|----|--|
| Cash flows from operating activities Cash received from program services Cash paid to employees and suppliers Contributions received Interest received | \$ | 5,912,700 (5,482,767) 44,457 62,175 | \$ | 5,646,474 (5,625,754) 73,149 57,604 |
| Net cash provided by operating activities | | 536,565 | | 151,473 |
| Cash flows from investing activities Purchase of property Purchase of investments Proceeds from sale of investments Proceeds from sale of fixed asset | | (104,532) (2,360,497) 2,328,806 | | (288,705) (447,704) 398,562 400 |
| Net cash used in investing activities | | (136,223) | | (337,447) |
| Increase (decrease) in cash and cash equivalents | | 400,342 | | (185,974) |
| Cash and cash equivalents, beginning of year | | 1,989,200 | | 2,175,174 |
| Cash and cash equivalents, end of year | <u>\$</u> | 2,389,542 | \$ | 1,989,200 |
| Reconciliation of change in net assets to net cash provided by operating activities Change in net assets | \$ | 767,508 | \$ | 497,889 |
| Adjustments to reconcile change in net assets to net cash provided by operating activities: | ۳ | · | Ψ | · |
| Depreciation Contract write-off | | 290,953 269,882 | | 284,127 25,716 |
| Realized gain on investments Unrealized loss on investments Noncash donations | | (136,700) 31,163 (1,520) | | (106,372) 120,062 |
| (Gain) loss on disposal of fixed asset (Increase) decrease in: | | 386 | | (400) |
| Accounts receivable Prepaid expenses and deposits Increase (decrease) in: | | (583,136) (24,252) | | (443,465) 24,458 |
| Accounts payable and accrued expenses Payroll liabilities Deferred revenue | | (14,134) (1,367) (75) | | (23,443) (31,056) (553) |
| Payments received in excess of billings Net cash provided by operating activities | \$ | (62,143) 536,565 | \$ | (195,490) 151,473 |
| · · · · · · · · · · · · · · · · · · · | *************************************** | | | |

The accompanying notes are an integral part of these statements.

JASPER MOUNTAIN NOTES TO FINANCIAL STATEMENTS

1. Nature of Business and Summary of Significant Accounting Policies, continued

Basis of Presentation

In accordance with U.S. GAAP, Jasper Mountain reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Accordingly, net assets of Jasper Mountain and changes therein are classified and reported as follows:

Unrestricted net assets - Net assets available for general obligations of Jasper Mountain.

Temporarily restricted net assets - Net assets subject to donor-imposed stipulations that will be met, either by actions of Jasper Mountain and/or the passage of time. When a purpose restriction is met or a time restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities and changes in net assets as net assets released from restrictions.

Permanently restricted net assets - Net assets subject to donor-imposed restrictions that stipulate the resources be maintained permanently by Jasper Mountain. Generally, the donors of these assets permit Jasper Mountain to use all or part of the income earned on any related investments for general purposes. Jasper Mountain has no permanently restricted net assets.

Net assets and all balances and transactions are presented based on the existence or absence of donor-imposed restrictions.

Expenses are reported as decreases in unrestricted net assets. Gains and losses on other assets or liabilities are reported as increases or decreases in unrestricted net assets, unless their use is restricted by explicit donor stipulation or by law.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statements of cash flows, all highly liquid debt instruments purchased with a maturity of three months or less at the time of acquisition are considered to be cash equivalents.

Marketable Securities

Marketable securities are comprised of various fixed income products, debt securities, equity securities, and mutual funds and are carried at fair value with realized and unrealized gains and losses reflected in the statements of activities and changes in net assets.

JASPER MOUNTAIN NOTES TO FINANCIAL STATEMENTS

1. Nature of Business and Summary of Significant Accounting Policies, continued

Donated Materials and Services, continued

Jasper Mountain also receives donated services from a variety of unpaid volunteers who assist with the programs and construction projects in non-specialized roles. The value of services contributed by these volunteers is not reflected in the financial statements since these services do not meet the criteria for recognition.

Revenue Recognition

Fees for service revenue are recognized when the service is performed and classified to the program which the service relates. Program revenue is reported at its estimated net realizable amount from patients, third-party payers, and others for services rendered.

Grants and contributions of cash and other assets are reported as unrestricted, temporarily restricted, or permanently restricted support, based on any donor stipulations that limit the use of the donated assets. Restricted contributions in the amount of \$4,590 and \$3,010 were received during the years ended June 30, 2017 and 2016, respectively, and were temporarily restricted to construct a new play structure and to purchase school supplies. As of June 30, 2017 and 2016, respectively, \$2,541 and \$-0- of these funds had not been used and are included in temporarily restricted net assets.

Expense Allocation

The expenses of Jasper Mountain are categorized as either program services or supporting services. Program services include direct and indirect costs related to providing the services and activities related to each program of Jasper Mountain. Supporting services include management and general activities that are related to the overall direction of Jasper Mountain, including board activities, general record keeping, business management, and budgeting.

Business Risks and Uncertainties

Jasper Mountain's investments are primarily comprised of mutual funds, debt securities, and equity securities. Significant changes in prevailing interest rates and market conditions may adversely affect the timing and amount of cash flows on such investments and their related values. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in values in the near-term could materially affect Jasper Mountain's financial position and the amounts reported in the statements of activities and change in net assets.

Subsequent Events

Management evaluates events and transactions that occur after the statement of financial position date as potential subsequent events. Management has performed this evaluation through the date of the independent auditor's report.

JASPER MOUNTAIN NOTES TO FINANCIAL STATEMENTS

5. Concentrations, continued

Deposit risk – Jasper Mountain holds its cash and cash equivalents in bank accounts at three financial institutions. The accounts held at banking institutions are insured up to certain limits by the Federal Deposit Insurance Corporation (FDIC). The accounts, at times, may exceed federally insured limits. Deposits in excess of FDIC insurance limits at June 30, 2017 were \$2,098,243. Management believes Jasper Mountain is not exposed to any significant risk related to uninsured cash and cash equivalents.

6. Fair Value of Financial Instruments

Accounting principles generally accepted in the United States of America define fair value, establish a framework for measuring fair value, and establish a fair value hierarchy that prioritizes the inputs to valuation techniques. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability; in the absence of a principal market, the most advantageous market.

Valuation techniques that are consistent with the market, income, or cost approach are used to measure fair value.

The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels:

- Level 1: Inputs are quoted prices in active markets for identical assets or liabilities for which the organization has the ability to access at the measurement date.
- Level 2: Inputs (other than quoted prices included within Level 1) that are observable for the asset or liability, either directly or indirectly.
- Level 3: Unobservable inputs for the asset or liability that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which determination of fair value requires significant management judgment or estimation.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used by Jasper Mountain for assets measured at fair value:

Investments in mutual funds are reported at fair value. These securities are traded in active markets and are valued at quoted market prices. They are generally categorized in Level 1 of the fair value hierarchy.

JASPER MOUNTAIN NOTES TO FINANCIAL STATEMENTS

6. Fair Value of Financial Instruments, continued

| | | Asse | ts at | t Fair Value | as c | f June 30, 2 | 2016 | |
|------------------------------|----------|--------------|-----------|--------------|-----------|--------------|-------------|---------|
| | - | Carrying | | Inputs Use | d to | Determine | Fair | Value |
| | | Value | | Level 1 | | Level 2 | | Level 3 |
| Debt securities: | | | | | | | | |
| Corporate bonds | \$ | 161,875 | \$ | - | \$ | 161,875 | \$ | - |
| Government obligations | | 72,820 | | - | | 72,820 | • | _ |
| Foreign obligations | | <u>5,321</u> | | | | <u>5,321</u> | | |
| Total debt securities | , | 240,016 | | | | 240,016 | | |
| Mutual funds: | | | | | | | | |
| Domestic equity growth | | 711,601 | | 711,601 | | _ | | - |
| Municipal fixed income funds | | 75,420 | | 75,420 | | _ | | _ |
| Fixed income funds | | 263,234 | | 263,234 | | - | | _ |
| Foreign equity growth | | 385,659 | | 385,659 | | - | | - |
| Foreign fixed income | | 51,933 | | 51,933 | | _ | | _ |
| Real estate | | 109,326 | | 109,326 | | - | | _ |
| Hedged equity | | 161,752 | | 161,752 | | _ | | |
| Total mutual funds | | 1,758,925 | | 1,758,925 | _ | | | |
| Total investments | \$ | 1,998,941 | <u>\$</u> | 1,758,925 | <u>\$</u> | 240,016 | <u>\$</u> | |

7. Reclassifications

Certain prior year amounts have been reclassified to conform to the current year presentation. Such reclassifications had no effect on previously stated net assets or change in net assets.

JASPER MOUNTAIN
SCHEDULE OF FUNCTIONAL REVENUES
For the Year Ended June 30, 2017
(With Comparative Totals for June 30, 2016)

| | | | | Program Services | Services | | | | | | |
|------------------------|---------------------------|--------------|-------------|-------------------------|--------------|-------------|------------|--------------|---------------|--------------|--------------|
| | Residental | | Academic | Academic Jasper Mtn. | ŕ | Treatment | | Program | | 2017 | 2016 |
| | Treatment | SAFE | SAFE School | School | İ | Foster Care | Crisis | Total | Other | Total | Total |
| Unrestricted revenues | | | | | | | | | | | |
| Out of state | \$ 1,173,626 | \$ 6,171 | , ↔ | € | ⇔ | 149,425 | ا ج | \$ 1,329,222 | ı ⇔ | \$ 1,329,222 | \$ 1,705,673 |
| School districts | | | | | | | | | | | |
| and Department | | | | | | | | | | | |
| of Education | • | • | 458,564 | | 617,945 | 1 | ı | 1,076,509 | 1 | 1,076,509 | 1,387,667 |
| Private pay | 86,632 | 41,316 | 245 | | 8,531 | 722 | ı | 137,446 | r | 137,446 | 151,362 |
| MHO - Mental health | 833,141 | 1,468,221 | 44,290 | | 46,965 | 22,150 | 159,910 | 2,574,677 | ī | 2,574,677 | 2,107,456 |
| Department of | | | | | | | | | | | |
| Human Services | 587,643 | 721,052 | ı | | 65 | 2,797 | 1 | 1,311,557 | ı | 1,311,557 | 825,963 |
| School lunch | 20,934 | 20,934 | 21,102 | | 20,934 | 1 | ı | 83,904 | ı | 83,904 | 81,832 |
| Contributions | 9,466 | 986 | ı | | 59 | | 1 | 10,514 | 42,572 | 53,086 | 70,139 |
| Other revenue | 1,358 | 1 | 1 | | 1 | r | ţ | 1,358 | 3,724 | 5,082 | 6,623 |
| Investment income | • | • | • | | 1 | • | ı | 1 | 147,961 | 147,961 | 20,439 |
| Billing adjustments | (21,064) | (6,319) | (1,051) | | (2,860) | (1,211) | ı | (32,505) | • | (32,505) | 19,406 |
| Total unrestricted | | | | | | | | | | | |
| revenues | 2,691,736 | 2,252,364 | 523,150 | | 691,639 | 173,883 | 159,910 | 6,492,682 | 194,257 | 6,686,939 | 6,376,560 |
| Temporarily restricted | | | | | | | | | | | |
| Contributions | 1 | ı | • | | - | - | • | t | 4,590 | 4,590 | 3,010 |
| Total revenues | \$ 2,691,736 \$ 2,252,364 | \$ 2,252,364 | \$ 523,150 | ₩ | 691,639 \$ | 173,883 | \$ 159,910 | \$ 6,492,682 | \$ 198,847 | \$ 6,691,529 | \$ 6,379,570 |